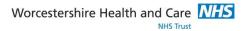
NHS Funded Placements for Children and Adults -Protocol for Effective Management

Sarah Edwards Complex Needs Commissioner





Wyre Forest Clinical Commissioning Group

Redditch and Bromsgrove Clinical Commissioning Group

NHS

South Worcestershire Clinical Commissioning Group

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'Starting now and by June 2014, we must – and will – transform the way services are commissioned and delivered to stop people being placed in hospital inappropriately, provide the right model of care, and drive up the quality of care and support for all people with challenging behaviour.'

Transforming care: A national response to Winterbourne View Hospital'

Department of Health Review: Final Report - December 2012

1. Introduction

- a. This protocol was developed in response to the findings of 'Transforming care: A national response to Winterbourne View Hospital' to ensure against future abuse of people using NHS funded placements.
- b. The Worcestershire approach first and foremost aims at maintaining a high quality of life in local community settings. Any consideration to use an out of area placement must be a last resort i.e. when all other options have been excluded.
- c. Placements must be purposeful, with outcomes for the individual agreed at the beginning and a planned end point for the treatment. People should not remain in placements longer than they need to and every effort must be made to plan for their future at an early stage. Planning for discharge should start at the point of admission to a placement and where possible, during the pre-admission phase.
- d. All staff must remember when considering a placement, regardless of location, that all precautions laid out in this protocol must be complied with to ensure the most vulnerable people we work with do not find themselves in potentially dangerous or destructive environments.
- e. As different services use a number of professional titles to undertake similar tasks this document uses the term Case Co-ordinator to mean a Care Co-ordinator, Case Manager or allocated Social Worker.
- f. Where a person requires a hospital admission relating to mental illness a local bed must be sought by the person's clinical team, before any other options are considered.
- g. Where an NHS funded placement is considered a further level of scrutiny will be taken by the relevant funding panel, prior to any funding agreement.
- h. Whilst it is the role of everyone who visits placements to report observations relating to ill treatment or inappropriate service, it is the specific role of the following people to be responsible for ensuring the safety and effectiveness of any placement made.
- i. The Adult Mental Health and Learning Disabilities Complex Needs Commissioning Team makes the final decision regarding funding based on the outcomes of the Pre-Placement Checklist, the needs addressed by a robust assessment of need and risk which are balanced against the options available. To facilitate this process, the Complex Needs Commmissioning Team with the provider, undertake Part A of the Pre-Placement Checklist (appendix f) and work with Case Co-ordinator completing Part B.
- j. During the placement the Complex Needs Commissioner will ensure a placement review is undertaken to assess if the placement meets the agreed standards.
- k. The Complex Needs Commissioner and the Reviewing Officer will liaise with Case Co-ordinator throughout the placement. It is the role of Complex Needs Commissioner to work with Safeguarding and other teams, in relation to units for which Worcestershire is the host authority. 'Looked After Children' placements, which include an element of health funding, are Local Authority led.
- I. The Case Co-ordinator is the person who co-ordinates the professionals involved or directly carries out the assessments of need and risk, Part B of the Pre-Placement Checklist, identifies and short lists placements and seeks funding (Adult Services only) for the proposed placement. For Children's Services, the checklist (appendix f) is carried out in partnership with the Children Service's Placements Team.
- m. During the placement the Case Co-ordinator must:

- Maintain regular contact with the placed person
- Attend regular reviews, placement plan meetings or 'Looked After Children' meetings
- Ensure the agreed care plan reflects the actions to achieve effective discharge for the person
- Report any potential safeguarding issues to relevant safeguarding teams and the Specialist Placement Commissioner.
- n. The Team Manager (Adult or Children's Services) is the person who provides supervision to the Case Co-ordinator throughout the placement, paying attention to issues of effectiveness and safety in relation to any patients.
- o. Other people and Teams play key roles in ensuring the safety of placed people. These include the Brokerage Team who work to find placements, the Contracting Team who ensure that key performance indicators are within contracts and families and carers who support the placed person and visit placements.

2. Pre-placement

- a. Placements must be purposeful, with outcomes for the individual agreed at the beginning and a planned end point for the treatment. People should not remain in placements longer than they need to and every effort must be made to plan for their future at an early stage. Planning for discharge should start at the point of admission to a placement and where possible, during the pre-admission phase.
- b. When considering the need for an adult or child placement, whether it is to be provided by an independent provider locally or any provider outside Worcestershire, a Pre-Placement Checklist must be completed [Appendix f] which meets the required standards prior to the person visiting the unit
- c. If a Check-List identifies issues the Case Co-ordinator must discuss these with the Commissioner who will recommend a way forward.
- d. The outcomes of checklists which meet the required standards must also be shared with the commissioners and funding panel agreed prior to any agreements being entered in to.
- e. Within Children's Services a number of frameworks are in place for different placement types i.e. residential and fostering, where initial screening has taken place as part of the tender process.
- f. A routine Pre-Placement Checklist is not currently in use for Foster Placements, 52 and 38 week education placements, supported living, supported lodgings, safebases, Unaccompanied Asylum Seeking Children (UASC), supported living, domiciliary care, secure placements, Child and Adolescent Mental Health Services (CAMHS), tier 4 placements, all other tier 3 placements, and West Midlands Specialist Commissioning (adult and children's placements).

3. During Placement

- a. As well as the reviews of the placed person's individual needs, focusing on the outcomes and discharge planning, a review of the quality and safety of placement provision should take place on a six monthly basis using the Placement Review template [Appendix g].
- b. Whilst a person is resident at a placement they must have an allocated independent advocate with whom they have regular contact. The Case Co-ordinator must remain in contact with the individual and the advocate to ensure the safety and efficacy of the placement at all times. Children's services hold a contract with NYAS independent Advocacy Service and Adult Services have Onside Advocacy.
- c. For 'Looked After Children' there is a RAG (Red, Amber or Green) rated visit schedule in place, with children and young people in residential placements taking priority. For 'Looked After Children' regular reviews are chaired by independent reviewing officers and attended by the allocated Social Worker who is required to complete a statutory 'Looked After Children' Quality Assurance Checklist.

4. Discharge from Placement

- a. Planning for discharge should start at the point of admission to a placement and where possible, during the pre-admission phase.
- b. For children and young people any changes to an individual care plan must be agreed though the 'Looked After Children' reviewing process as per care planning regulations.
- c. Issues Arising in Placements
 - i. Any issues relating to safety, quality or effectiveness within a placement must be reported to the commissioners immediately, alongside any required reporting to Safeguarding.
 - ii. For children and young people, issues within a placement relating to safety, quality or effectiveness should initially be raised with the appropriate children's social care team and their team manager and then escalated to commissioners.
- d. This protocol should be read in conjunction with the Pan West Midlands Safeguarding Policy; the Out of Area Safeguarding Arrangements (ADASS); policies and procedures of the Worcestershire Local Authority and Worcestershire Health and Care NHS Trust and Worcestershire Children's Services Handbook.

5. Host Commissioner

Where an independent hospital is located within Worcestershire, the Worcestershire Joint Commissioning Unit is the host commissioner. This is an important role and one which must be carried out regardless of whether the people placed are Worcestershire residents or not.

Overarching Principles

6. Aims

- a. Wherever possible to work with people to avoid admission to placements and to utilise local community resources
- b. Identify, at an early stage, people with complex needs or the potential to display adverse behaviours to avoid the necessity of emergency admissions
- c. Deliver a service to people as close to their home as possible.
- d. Balance distance from home against clinical effectiveness
- e. Provide a service to people who are registered with a Worcestershire GP [subject to exclusions in appendix 1 (a) and 1 (b)]
- f. Ensure that the views of the person involved and their families and carers are central to the assessment and care planning process
- g. Ensure placements are fully scrutinised for effectiveness and safety
- h. Manage a timely review process for all people placed with out of county providers.

7. Objectives

- a. Undertake regular evaluation of out of county placements to ensure appropriateness of placement and facilitate repatriation to Worcestershire services
- b. Ensure comprehensive assessments and care plans are in place and reviewed appropriately to ensure the placements meets individual need
- c. Determine a cost effective range of local treatments to prevent unnecessary out of county admissions
- d. Deliver treatment packages that are inclusive and sensitive to equality and diversity issues
- e. The views and experiences of people, their families and carers should be actively sought and clearly documented regarding service provision within out of county placements.

8. Expected Outcomes

- a. Equality of access to services across Worcestershire and reduced need for admission to independent sector out of area placements, reducing the length of stay in out of area placements
- b. Support from local services which can deliver the most appropriate treatment to prevent out of area admissions and enable people to remain in Worcestershire.
- c. Improved and sustained contact with family and friends

9. Pre-placement - Seeking a placement

- a. It is the role of the Case Co-ordinator to identify potential placements for an individual, based on assessment of need and risk, taking into account the views of the person, their families and carers. The decision to seek a placement must not be taken lightly and every effort should be made to enable the person to remain at home, with additional support wherever possible. However, it is recognised that there are occasions where all local options have been full explored and a placement must be considered.
- b. The Case Co-ordinator will carry out Part B of the Pre-placement Checklist (appendix f) on any proposed placements. This will examine all aspects of quality of the residents experience, prior to taking the person to view the unit or raise hopes. Poor outcomes on Part B of the Pre-placement Checklist will result in discussed with the Complex Needs Commissioner and the placement being deemed unsuitable.

10. Pre-placement - Funding

- a. It is the responsibility of the Case Co-ordinator to present the case and planned options to the appropriate panel (based on primary diagnosis). The Learning Disability and Mental Health panels meet on a bi-monthly/monthly basis. The documentation required for panels is available upon request from the Complex Needs Commissioning & Monitoring Officer and must be accompanied by an up-to-date risk assessment in all cases. For sources of funding see appendix j. The applicant will be notified of the decision by letter following the panel. It is the responsibility of the Case Co-ordinator to ensure that Continuing Healthcare checklists are completed and presented to the panel. The following funding sources are available:
 - i. The Mental Health Funding Panel agrees funding from the Mental Health (NHS) budget for hospital admissions and specialist treatments. On occasions this will fund follow-on placements to reduce time in out of area hospitals. It is the initial agreement route for Social Care funded packages of care, prior to Resource Allocation panel. At times, where a person presents with a range of complex needs, the funding will be shared between Health and Social Care Budgets. A Continuing Health Care checklist should be completed see 10 a 1v, or rationale given as to why a person does not have a primary health care need.
 - ii. The Learning Disability Complex Placements Panel agrees funding through the Learning Disabilities [NHS] budget for specialist treatment related placements. In addition, this board looks at complex cases and makes decisions about what is the most appropriate source of funding.
 - iii. **Appeals Panel** is convened if an individual, their advocate or their Case Co-ordinator wishes to appeal against a funding decision (appendix c)
 - iv. Continuing Healthcare Funding is accessed via a Continuing Health Care Checklist which provides evidence to all panels that this has been considered. If a checklist has not been completed then there must be some rationale as to why an individual does not have primary health care needs. Continuing care assessments and reviews are carried out by locality staff. Funded placements are made and reviewed using the National Framework.
 - v. **Section 117 [Aftercare] Mental Health Act 1983** is not a specific budget; however, the Department of Health made money available in 2012/13 to the Local Authorities to cover the cost of agreed s.117 aftercare action plans. Decisions are taken in the Mental Health and Learning Disability Panels with regard to how people under s.117 MHA'83 are funded.

Section 117 does not exclude Continuing Health Care funding. Section 117 only covers the element of care which prevents relapse of a person's mental health. This criteria would indicate, at times, shared funding between Continuing Health Care and either the Local Authority or NHS Mental Health or Learning Disability Services. People who are subject to s.117 and receive service from more than one specialism e.g. Mental Health and Learning Disability, who subsequently require funding for external services may require a s.117 Panel to be convened where all funding decisions will be taken.

11. Pre-placement - Emergency Presentations

- a. Referrals for mental health emergency admission to out of county placements will be managed by the Worcestershire Heath and Care NHS Trust Mental Health Assessment Team, with their on call duty manager taking management responsibility. Emergency placements for people with Learning disabilities will be carried out either via the Case Co-ordinator or through the Local Authority Emergency Duty Team, who hold a list of available placements.
- b. When faced with this situation, it is essential to seek in the first instance a Worcestershire based competent, skilled provider, potentially in a Social Care setting. Negotiation may be required where additional support is required. In the case of a person subject to a section of the MHA83, or needing informal hospital admission, this will be for a short period of assessment, generally up to 4 weeks to gain an understanding of the person's presentation and develop an effective plan to return the person safely to the community. For information regarding access to emergency beds see Appendix e.

12. Pre-placement - Non-Emergency Presentations

a. Requests for non-emergency out of county placements will be referred and managed by either the Mental Health Funding panel or the Learning Disability Complex Placements Panel.

13. Pre-placement - Roles and Responsibilities

a. Complex Needs Commissioning Team

- Advise Case Co-ordinator on potential placements and assists in the carrying out of preplacement checklist and receives policies and information relating to the legislative framework.
- ii. Assists Case Co-ordinator to carry out part B of Pre-Placement Checklist, and liaises with providers to obtain further clarification.
- iii. If an unsatisfactory checklist is submitted the Case Co-ordinator must notify the commissioners.
- iv. Contact other commissioners and safeguarding teams to seek their views on individual placements.
- v. Ensures an NHS contract is in place and reviewed, based on Key Performance Indicators.
- vi. Has a decision making role on the funding panel and the responsibility to notify Brokerage and Contracting of new placements.
- vii. Notify the Case Co-ordinator within 48 hours of the decision being taken.

b. Case Co-ordinator

 As different services use a number of professional titles to undertake similar tasks this document uses the term Case Co-ordinator to mean a Care Co-ordinator, Case Manager or allocated Social Worker.

- ii. The Case Co-ordinator ensures an holistic needs assessment and risk assessment of the person is undertaken.
- iii. Explores all options available for the management of the person in independent living or with family or residential options within Worcestershire, prior to any consideration of out of area placements.
- iv. Works with the person, their family and carers throughout to seek the most appropriate and least restrictive option.
- v. Develops a robust outcome focussed care plan, with timescales, for the provider to implement.
- vi. Develops a relapse plan to ensure the appropriate action is agreed and taken in the event of adverse issues arising during the placement.
- vii. Source an appropriate placement from approved providers.
- viii. Safeguarding is of paramount importance and the Case Co-ordinator must question the prospective provider about their experience of recognising and reporting safeguarding incidents and their relationship with local safeguarding teams. They must discuss any issues arising from the Pre-Placement Checklist with the Complex Needs Commissioner and then seek funding agreement prior to carrying out an introduction of the person to the placement. At the relevant panel, the funding source will be identified.
- ix. Complete the appropriate documentation and send to the Complex Needs Commissioning & Monitoring Officer, who will arrange for the case to be presented at the relevant funding panel.

c. Operational Team Manager

- i. Work with the Case Co-ordinator, through supervision to ensure the best options are found for the individual and then to make initial agreement or recommendation.
- ii. Ensure Brokerage and Contracting send a notification letter to host Clinical Commissioning Group when a Worcestershire person is admitted to an out of area unit.
- iii. To liaise between Brokerage and contracting to ensure that placements are up to date on the system. It is also essential that every placement has an NHS contract in place and that the qualifications of the responsible manager and the ownership of the establishment are stated and confirmed in the contract.

During the Placement - Roles and Responsibilities

d. Complex Needs Commissioning Team

- i. Ensures that placements made are appropriate and effective through monitoring and liaising with providers. Carry out six monthly, or sooner if indicated, reviews of the placement using the Placement Review template [appendix g] and alerting all relevant people from Case Co-ordinator to Safeguarding teams, should issues arise. They must also check the Care Quality Commission website on a monthly basis.
- ii. Contracts will be monitored for compliance to Key Performance Indicators on a quarterly basis. It is the role of the Complex Needs Commissioner to notify host commissioners of any safeguarding issues arising in a placement. They must ensure that Brokerage and Contracting are notified of any changes.

e. Case Co-ordinator

i. Report issues to the Complex Needs Commissioner, whether these be relating to the individual or to the placement. Ensure that safeguarding issues are dealt with swiftly, appropriately and efficiently and are reported to local and Worcestershire Safeguarding

- teams. Report adverse incidents to the Complex Needs Commissioner and their Team Manager.
- ii. Use the care planning process to monitor outcomes and moves toward effective discharge, by developing care plans in conjunction with the placed person, their family or carers and the provider. Ensure independent Advocacy available to individuals whilst in placement. Carry out individual patient reviews as indicated and to ensure that the next review is always booked and reviews are carried out in accordance with relevant reviewing policies.
- iii. It is essential that throughout the placement records are kept of physical health checks, issues arising and outcomes, and family visits. It is important to talk to families regularly to ascertain their views of how things are for the person and their impressions of the placement itself.
- iv. Where an Accident and Emergency Department is used, liaison must occur with A&E staff.
- v. It is the responsibility of the Case Co-ordinator to ensure that assessments under the Mental Capacity Act 2005 are appropriately implemented to ensure that we are acting in the person's best interest.

f. Operational Team Manager

i. Work with the Case Co-ordinator during the placement, through supervision and report issues to Complex Needs Commissioner, ensuring that special attention is paid to potential safeguarding issues relating to either the individual or the placement more generally.

g. Advocacy

- i. All placed people must have access to independent advocacy, regardless of Mental Health Act 1983 status.
- ii. The Case Co-ordinator is responsible for ensuring this happens and it must be monitored at reviews and issues and irregularities reported to Complex Needs Commissioner. This is likely to be funded via the host authority; however, from time to time there may be a charge to Worcestershire for this.

h. Discharge from Placement - Involvement of the placed person

i. The person, their families and carers will be as fully involved as possible in decisions regarding future care.

i. Discharge from Placement - Planning for Discharge

- i. Discharge Planning starts at the beginning of a placement and wherever possible, prior to admission, care plans should focus on this from the day of admission. Along with the general discharge plan, consideration must be given to s.117 [Aftercare] Mental Health Act 1983 status and the need for a specific discharge plan to be in place.
- ii. Where a dispute arises between the provider Medical Consultant and the local Medical Consultant over timing of discharge, the Medical Director and/or Chief Executive of the relevant local Clinical Commissioning Group will be asked to intervene. Penalties may be imposed upon providers where they do not co-operate to facilitate timely discharge of an individual.

j. Discharge from Placement - Post Discharge

i. Following discharge, a follow up visit must be made to the person within the first 7 days. There must also be a relapse plan in place to ensure the continued success of the person following discharge.

k. Roles and Responsibilities at the point of discharge – Complex Needs Commissioning Team

i. Ensure that any future funding requirements are in place for new placements and ensures that Brokerage and Contracting are notified of discharges.

I. Roles and Responsibilities at the point of discharge - Case Co-ordinator

- i. Carries out discharge planning throughout the admission and ensures that relapse and s.117 plans are in place.
- ii. Carries out 7 day follow up and continuing support following discharge.

m. Roles and Responsibilities at the point of discharge - Operational Team Manager

i. Provides support to the Case Co-ordinator throughout the discharge process to ensure a safe, smooth transition.

14. Governance Arrangements

- a. All funding requests are made through the respective funding panels, giving a clear decision making trail. Placements are checked prior to use, using the agreed pre-placement checklist and review system. These are held centrally by the Complex Needs Commissioner and this document is used to back up funding panel decisions.
- b. The Care Quality Commission website is checked on a monthly basis to ensure continued compliance. Reporting against placement activity and safeguarding is made via the Quality and Safety committee.
- c. All placements are monitored to ensure adherence to Equality and Diversity Legislation and have Equality and Diversity policies in place, which are in line with Worcestershire policies.
- d. Performance Management Information as required in the contract, pertinent to the out of county placements will be reviewed on a quarterly basis by the Joint Commissioning Unit.

Governance Framework				
Outcome	Actions	Evidence		
Placements will screened for quality prior to further consideration	Prior to patients visiting proposed placements, Case Co-ordinator will ensure that they have screened the placement using the agreed Pre Placement Checklist	Checklists monitored and held by Complex Needs Commissioner		
Patients will be reviewed at regular intervals	Case Co-ordinators and where appropriate, commissioners will attend all reviews and record the placement review on the agreed template	Placement reviews monitored and held by Complex Needs Commissioner		
Patients will be effectively discharged.	Discharge planning will commence on the day of admission and will be discussed and planned at case conferences and pre-discharge meetings. People will be discharged when the Case Coordinator agrees that the outcomes of care plan relating to assessment and treatment are completed.	Discharge plans within Care Programme Approach documentation within case notes.		
All Patients will be assigned an independent advocate	Regardless of Mental Health Act status it is a requirement of Worcestershire that all inpatients are allocated an independent advocate	Six monthly Placement Reviews records the presence of advocate monitored and held by Complex Needs Commissioner		
Multi-disciplinary Team Meetings are updated on the needs of people in placements	People in placements within or out of area must continue to be discussed at Multi-disciplinary Team Meetings	Evidence of discussion at local Multi- disciplinary Team Meetings made available to Complex Needs Commissioner		
Placements will be reviewed at least annually	Case Co-ordinators use the Placement Review Template and Care Programme Approach documentation to evidence a comprehensive review.	Placement reviews monitored and held by Complex Needs Commissioner		
All placements have a current NHS contract	Contracts are monitored on an on-going basis	Contracts monitored and held by the Joint Commissioning Unit		
Safeguarding alerts reported to the Complex Needs Commissioner	Case Co-ordinator and providers advise Complex Needs Commissioner of all safeguarding alerts	Contract monitoring ensures safeguarding reports match reported incidents		
All safeguarding alerts dealt with in accordance with local policies.	Appropriate and timely investigations are undertaken in line with local policies.	Clinical Commissioning Group Quality and Safety Committees monitor, on quarterly basis, Winterbourne Key Performance Indicators Dashboard		
Reviews attended by Case Co-ordinators and other members of local team	It is essential that local team members attend reviews at placements and report back to the Complex Needs Commissioner	Audit of Frameworki or IT other systems undertaken and adverse outcomes reported Clinical Commissioning Group Quality and Safety Committees		

Exclusions from the Worcestershire Adult Mental Health Placements Budget

The budget allocation is to fund specialist mental health out of county placements but does not fund:

- People over the age of 65, either for new placements or for people reaching 65 during the lifetime
 of the placement. However, those patients transferred to placement on s.3 Mental Health Act 1983
 would be funded from placement budget until patient discharged from s.3 of the Act. People in this
 group will be monitored and reported on weekly to the Specialist Placement Commissioner.
- People considered eligible for Continuing Healthcare but not detained under the Mental Health Act 1983.
- People with a learning disability
- Child and Adolescent Mental Health Services [CAMHS] Tier 4 placements. These placements are commissioned by West Midlands Specialised Services Agency (WMSSA).
- Low, Medium and Secure Forensic Placements and Perinatal and Eating Disorder Specialist Placement are commissioned by West Midlands Specialised Services Agency (WMSSA)
- Nursing Home Placements are fully funded nursing care placements.
- Gender Re-assignment is managed through the Clinical Commissioning Group Acute Commissioning
- People needing treatment for an Eating disorder
- People needing perinatal inpatient treatment
- Section 117 Mental Health Act 1983 residential nursing care
- Requests for funding for services related to substance misuse

Appendix b

Exclusions from the Worcestershire Learning Disabilities Placements Budget

The budget allocation is to fund specialist learning disability out of county placements but does not fund:

- People considered eligible for Continuing Healthcare and not detained under the Mental Health Act
 1983
- People with a diagnosed mental illness as their primary diagnosis
- Child and Adolescent Mental Health Services [CAMHS] Tier 4 placements. These placements are commissioned by West Midlands Specialised Services Agency (WMSSA).
- Low, Medium and Secure Forensic Placements are commissioned by West Midlands Specialised Services Agency (WMSSA)
- Nursing Home Placements are fully funded nursing care
- Gender Re-assignment is managed through the Clinical Commissioning Group Acute Commissioning
- Requests for funding for services related to substance misuse

Appendix c

Funding Panel and Decision Appeal Process

In the first instant, appeals should be lodged with the original panel by writing to the panel chair. The case will when be reconsidered by the panel. In the event of the appeal not returning an acceptable outcome, a further appeal should be made to the relevant Clinical commissioning Group. This process applies to Mental Health, Learning disabilities and Children's funding.

Appendix d

The Worcestershire County Council and Worcestershire Health and Care NHS Trust Criminal Justice Care Pathway (CJCP) will be inserted following sign off by all relevant agencies

Appendix e

Emergency Mental Health Extra Contractual Referral (ECR) Psychiatric Intensive Care Unit (PICU) Guidelines

- a. If a bed is required for a patient, but every effort to locate a bed within the Worcestershire Health and Care NHS Trust Psychiatric Intensive Care Unit [PICU] has failed, it may be necessary to transfer a patient to a facility outside of Worcestershire. If this is the case follow the process below:
 - i. Out of county Psychiatric Intensive Care Unit beds can only be accessed via the Assessment Team
 - ii. The relevant commissioning organisation should be contacted to gain authorisation to access an Extra Contractual Referral bed and negotiate funding.
 - iii. The Service Manager on Call should be contacted to gain authorisation from their Director on call to access an extra contractual bed.
 - iv. Every effort should be made to have the transferred patient returned to Worcestershire as soon as possible.
 - v. In the event of the patient having to remain at an out of county unit for some time, as a minimum, a weekly dialogue regarding the patient will take place between the involved Medical Consultants. This should dialogue should always consider the return of the patient to Worcestershire as soon as clinically appropriate or when a bed is available at the Worcestershire Health and Care NHS Trust Psychiatric Intensive Care Unit [PICU].

Psychiatric Intensive Care Units (PICU) ECR/Out of Area Treatment Locations (Care Quality Commission					
approved and Subject to changes)					
Hospital Address	Telephone No.				
Birmingham and Solihull Mental Health NHS Trust	0121 301 1194				
50 Summerhill Road, Birmingham. B1 3RB	0121 301 1199				
Wooton Lawn Gloucester	07825645482 Bed Managers				
	01452894559				
St Georges, Stafford	01785221545				
Stonebow Hereford	01432364046				
AWP Bristol	08459000075				
	01793836820 Switchboard				
Aylesbury, Portland Ward (Female)	01296565377 Ward				
Bushey Fields, Dudley	01384362392 Bed Manager				
WEST LONDON MENTAL HEALTH NHS TRUST	020 8354 8853				
Trust Headquarters, Magnolia Lodge, St Bernard's Wing, Uxbridge					
Road, Southall, Middlesex. UB1 3EU					
Cygnet Hospitals	0845 0704170 Bed Booking - 24 Hour				
Priory Group, Birmingham	0121434434				
St Andrews Group of Hospitals	0800 434 6690 Admission Office				

Emergency Learning Disability Placement Guidelines and Options

In the event of a person requiring a bed in an emergency situation, every effort should be made to utilise local beds via the Worcestershire Health and Care NHS Trust.

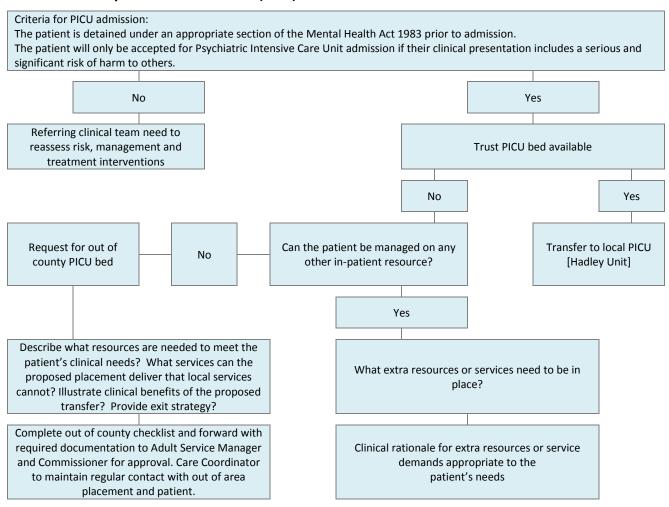
In the event of a local bed not being available, approval to use an independent sector bed should be sought via locality managers or other on call managers through the Local Authority Emergency Duty Team out of normal office hours.

It is also possible in emergency situations to increase the level of care in an existing care situation by adding service from the independent care sector to enable a situation to be appropriately managed.

It is important to ensure that the placement found mirrors the level of need or behaviour displayed. The table below gives contact numbers for potential emergency beds, with hospital beds shown last, however, Brokerage and Contracting should be contacted in the first instant as they are aware of vacant beds locally, available for use. This information is also held by the Emergency Duty Team.

In addition to beds above Learning Disability specific beds are listed below (subject to change)			
Hospital Name	Telephone No.		
Midway	01217069902		
Craegmoor, Hamilton House, Bromyard Road	01886832456		
Church View Respite	01527488307		
Cambian Group (Hospital) Ricky Hammond	07833680538		
Brooklands (Hospital)	01213294900		
Pinetree Court Cardiff (admissions and referrals)	02920394410		

Flowchart for Psychiatric Intensive Care (PICU) Referrals



Appendix f





Pre-Placement Checklist

(Adults & Children/Young People)

Date of visit:	
Name of Provider:	
Name of Placement:	
Placement Address:	
Name of Reviewer:	

This document is to be completed during or after your first visit and prior to the funding panel (AMH Panel, LD Complex Placements Panel or MARG) and the patient/service user visiting the placement.

The checklist is divided into two areas. The first is Policies and Procedures:

- Safeguarding (including Child Protection if applicable)
- · Staffing policies, training, rotas and use of agency staff
- Understanding of the legislative framework
- Care planning
- Discharge planning

Record keeping

If it is an adult placement - this can be sent to the Provider prior to your visit for them to collate the documents required. This can be done in paper form or as attachments to the document and should be done by the Complex Needs Commissioner/Complex Needs Reviewing Officer.

If a child/young person's placement - this can be completed in consultation with Agency Placements.

The second part you are required to look at is Patient Experience. Using the questions as prompts during your visit; ensure you talk to existing patient/service users to ascertain their level of satisfaction:

- Are they happy?
- Are they achieving their goals?
- Have they ever made complaints and if so what happened to them?
- Do they have visitors?
- How do they get on with staff?

All areas of the Checklist are RAG (Red, Amber, Green) rated. If your assessment of the placement highlights any RED or AMBER ratings, proceed with the checklist. The RED or AMBER issues must be discussed with your line manager (and Agency Placements if a child/young person's placement) and the Complex Needs Commissioner/Complex Needs Reviewing Officer. It may be that the placement would need to put remedial measures in place or that the placement must be dismissed as an option.

Red - no evidence seen or provided, standard not met

Amber – evidence that standard was not met, the provider has identified this, and has a robust action plan in place, agreement made to review within a time-limited period (i.e., 3 months to allow the changes to take place and become engrained)

Green - Evidence that the standard has been met

This document should be completed for every placement.

The instructions below clearly show the process and steps to be taken:

- 1. Identify one or more potential placements
- 2. Ask the Complex Needs Commissioner/Complex Needs Reviewing Officer to instigate Part 1 of the checklist if an adult placement, or in consultation with Agency Placements if a child/young person's placement
- 3. Carry out Part 2 of the checklist
- 4. If the placement shows a RED OR AMBER RATING
 - Continue with the checklist
 - Discuss with your Line Manager and the Complex Needs Commissioner (or Agency Placements if a child/young person's placement), who will decide on what remedial action, if any, is to be requested of the placement.
 - If no remedial action or remedial actions fail then seek another placement
 - IDENTIFY ANOTHER PLACEMENT AND BEGIN THE PROCESS AGAIN
- 5. If the placement show NO RED RATINGS
 - Take Patient to view and ascertain their views
 - If they wish to proceed, bring the checklist with all other required documentation to appropriate funding panel (AMH Panel, Complex Placements Panel or MARG if Health funding is required)
 - Make no agreement to the provider until the whole process is agreed and completed

Part 1 - POLICIES AND PROCEDURES - Regulatory

Adult Placement - To be completed by provider Ch/YP Placement - To be completed by Social Worker in consultation with Agency Placements

General Area	Specific detail to look at	Findings based on Observation (OB) o Discussion (DIS) or Paperwork (PW)	CQC/OFSTED Outcome	RAG Rating
Last two OFSTED inspection dates & types	 Date Type: Full/Interim Date Type: Full/Interim 		Inadequate/Adequate/ Satisfactory/Good Inadequate/Adequate/ Satisfactory/Good	
If a residential education placement when was the last OFSTED of the school? What was the outcome?	Date:		Inadequate/Adequate/ Satisfactory/Good/	
Have ChS placed with this provider at this address before?	If yes, contact placing social worker for feedback. If no, ask Agency Placements to contact other LAs for feedback			
Impact Risk Assessment	Ask the provider to forward a copy and cross reference with Social Workers who have other child/young people placed			
Outcome of discussions with other LA Social Workers who a child/ young person placed at the home	Any concerns/issues raised?			
Education only placements	Contact the Education Team: Can they facilitate a joint visit? What are their experiences of the school? Feedback from annual reviews?			
Last CQC compliance inspection date	Date: To be provided by provider/verified by CQC		Compliant Compliance concerns Minor Moderate Major	

Details of any compliance actions including improvement notices	As above, available on the CQC/ OFSTED website and to be provided by provider		
Details of any enforcement actions	As above		
Current MHA inspection reports	Applicable if the placement takes people detained under the Mental Health Act		
Other inspection reports	e.g. Internal Inspections		
Premises related inspections carried out in the last twelve months	Have there been any health and safety inspections/Reg 33 and the outcomes of any actions. If it is an NHS unit please provide PEAT inspections		
Policy for use of agency/ bank staff to cover	Please provide your policy relating to use and how you recruit them		
Are there HR policies/ procedures in place?	Please provide Disciplinary processes Capability Recruitment Safer recruitment Whistle blowing Training and supervision Equality and Diversity		

Part 2 - To be completed by purchaser/Social Worker				
PREMISES				
General Area	Specific detail to look at	Findings based on Observation (OB) or Discussion (DIS) or Paperwork (PW)	CQC/OFSTED Outcome	RAG Rating
Is the placement CQC/ OFSTED registered?	Check CQC/OFSTED website to ensure the placement is registered. Also check it is registered to take the needs of your patient/service user, e.g. Autistic Spectrum Condition			
Location	Is the placement address within Worcestershire?			
Appropriate facilities	Does the establishment have all of the physical attributes required to meet your patient/service user's needs: Prompts • All single bedrooms • En suite bathrooms • Assisted bathrooms • Manual handling arrangements and equipment to support (e.g. hoists)			
Surroundings/Buildings/ Grounds	Does the surrounding area have all the necessary amenities? Do the property (external as well as internal) and the grounds look cared for/well kept? Are décor, furnishing and fittings to a good standard? Are maintenance issues addressed within a timely manner? Is the home clean and tidy?			
Arrangements in place to meet DoH single-sex accommodation requirements Are there any potential	Ask about this to find out how this requirement has been met. Observe when visiting the premises Carry out a visual check			

ligature risks?				
Are patients/service users able to bring possessions in to make their room more personal?	Ask existing patients/service users and staff, observe the environment – is it very clinical?			
STAFFING				
General Area	Specific detail to look at	Findings based on Observation (OB) or Discussion (DIS) or Paperwork (PW)	CQC/OFSTED Outcome	RAG Rating
Adherence to policies	Having previously received copies of policies, ask how they are enforced for Disciplinary processes Capability Recruitment Safer recruitment Whistle blowing Training and supervision Equality and Diversity			
Recruitment and management process	Ask staff and manager if they all have Job description/person spec DBS/CRB check Two references taken up Relevant, verified qualifications Relevant professional registration Appraisal/supervision and how often			
Induction arrangements	Ask what is in place for both substantive and temporary staff			
Training needs analysis	Have the areas where training is required been identified and is there a plan in place to ensure that all staff receive the identified training?			
Staff Training	Ask Manager/staff if they have received training in: Child absconsion (if applicable)			

 Sexual exploitation Food Hygiene First Aid Safe Handling of Medication Attachment Behavior Management De-escalation Control and restraint Conflict resolution 			
 First Aid Safe Handling of Medication Attachment Behavior Management De-escalation Control and restraint Conflict resolution 	1	·	
 Safe Handling of Medication Attachment Behavior Management De-escalation Control and restraint Conflict resolution 		, ,	
 Attachment Behavior Management De-escalation Control and restraint Conflict resolution 		First Aid	
 Behavior Management De-escalation Control and restraint Conflict resolution 		 Safe Handling of Medication 	
 De-escalation Control and restraint Conflict resolution 		Attachment	
Control and restraintConflict resolution		Behavior Management	
Conflict resolution		De-escalation	
		Control and restraint	
I ■ Saleudiuliu		Safeguarding	
Management of self harm/suicide			
attempts		~	
Mental Capacity Act		•	
Mental Health Act			
• DoLs			
Equality and Diversity			
Dignity and respect			
Relevant therapeutic interventions			
based on patient/service user needs		·	
Competence of staff In the areas listed above, ask staff	Competence of staff		
questions on their skills, in particular ask		· · · · · · · · · · · · · · · · · · ·	
"how would you" questions		•	
Sickness levels over the past Look for high and/or repeated levels of	Sickness levels over the past		
twelve months sickness. Check levels of long/short term			
sickness. CQC/OFSTED may have			
published this information as part of their			
compliance inspection, if not, ask manager		· ·	
for the information			
Level of bank/agency staff Ask for level of cover and talk to staff	Level of bank/agency staff	taff Ask for level of cover and talk to staff	
cover over last 12 months			
Number of staff subject to Ask Manager for :-	Number of staff subject to	to Ask Manager for :-	
disciplinary processes in the • Numbers of staff	disciplinary processes in the		
last twelve months • Types of issues	last twelve months	Types of issues	
Question outcomes			

Turnover of staff over the last twelve months	Ask for the level of staff turnover to ensure that the placement will provide continuity of care			
Current staffing levels	How many staff per shift per head of occupancy? This may be available on the CQC/OFSTED website as part of compliance inspection. Check with Manager - look at current rota for the week of your visit – check ratio of staff who have completed NVQ3			
SAFETY		· · · · · · · · · · · · · · · · · ·		
General Area	Specific detail to look at	Findings based on Observation (OB) or Discussion (DIS) or Paperwork (PW)	CQC/OFSTED Outcome	RAG Rating
Safeguarding policy/procedures	 Ask Manager/ staff for existence and understanding of policies, to include Local Authority safeguarding policy and evidence of use if applicable Evidence of their involvement/contact with local Safeguarding teams 			
Safeguarding record over the last twelve months	How many Safeguarding incidents have you had within the last twelve months?			
Policies	 Do they have policies on the use of: Control and Restraint Infection Prevention and Control; Health and Safety Governance, to include the management of alerts Ask how many times they have used control and restraint over the past twelve months? 			
Incident management process to include reporting Serious Untoward Incidents	Ensure they have:Incident policyLearning for incidents and			

	dissemination		
	Openness policy		
Incident Reports	Ask for information and numbers over the		
'	last six months on:		
	Medication errors		
	• Falls		
	• AWOLs		
	Deaths		
	Self harm/suicide attempts		
	Use of seclusion		
	Assaults		
	Use of control/restraint		
	Safeguarding alerts		
Risk assessment and	Does the home draw these up in		
management	consultation and agreement with all		
	relevant parties?		
	Is there a multi-agency approach?		
Learning from incidents,	Ask the Manager how learning from		
missing from home, physical	incidents is acted upon and disseminated		
interventions etc	Ask staff		
	What has changed as a result of		
	learning from incidents?		
	Are debriefing sessions held with the		
	Team?		
	Do they discuss such issues in Team Magazing and a regular basis?		
	Meetings on a regular basis?		
	Is this discussed in individual		
Missing from home	supervision? As the manage and staff:		
wissing from nome			
	 What is the home's policy? Does the manager undertake a return 		
	interview and debriefing session with		
	the child/young person? If not, who and		
	within what timescales?		
	What do they explore with the child/		
	Titlat do tiloj ospiolo with tilo ofilia/		

Learning from complaints	 accessing internet etc? Is there a parental control device fitted on the home's computer? Is usage of the home's computer supervised and monitored? If so, how? What is the home's policy on children/young people's usage of mobile telephones? Ask Manager for: Number of complaints in the last twelve months The nature of complaints From whom (e.g. patient/service user, carer, parent, staff, etc) Does this reflect what is in the Reg 33 reports? What changes have happened as a result of learning from the complaints 			
Rapid Tranquilisation	Ask if there is a policy on rapid tranquilisation How often is it used When was the policy last reviewed			
ORGANISATIONAL				
General Area	Specific detail to look at	Findings based on Observation (OB) or Discussion (DIS) or Paperwork (PW)	CQC/OFSTED Outcome	RAG Rating

Dogo this placement was	Note staff and national/somiles users			
Does this placement use	Ask staff and patient/service users			
Recovery Star or other	whether anything like this is in place. If			
appropriate recovery tools?	not, what else would they use?			
Medical/professional support	Ask about:			
arrangements	 Access to GP services 			
	 Access to MH specific professionals 			
	 Psychiatrist/psychologist/Social 			
	Worker/OT/Nurse/other			
	 Frequency of sessions 			
Expected relationship with	Ask Manager and staff			
local Care Co-ordinators	What kind of contact they would expect			
	to have with the local Care Co-			
	ordinator - frequency and type			
	What information they would view as			
	critical to share between reviews			
Processes in place for	Ask manager for:			
managing patient/service	Process for monitoring and managing			
users detained under the	MHA administration			
Mental Health Act	Number of AWOLs over the past			
	twelve months			
	Number of current detained			
	patient/service users			
	 Incidents arising from use of s17 leave 			
RECORDS	• Incluents ansing from use of \$17 leave			
RECORDS		Findings based on		
General Area	Specific detail to look at	Observation (OB) or	CQC/OFSTED Outcome	RAG
General Area	Specific detail to look at	Discussion (DIS) or	CQC/OFSTED Outcome	
				Rating
Care planning and CPA	Assure that care planning system is of a	Paperwork (PW)		
documentation	high standard and meets our requirements			
documentation	Risk assessment			
	Assessment			
	Reviewing			
	Consent to information sharing			
	 Care plan documentation 			

Care plans evidence appropriate professional	Ensure that there is involvement of appropriate clinical professionals and			
involvement	involvement of care managers			
Risk assessment and	Talk to Manager to ensure that a risk			
Management	assessment and management process is			
	in place which is designed for people with			
	mental illness and is evidence based.			
Information Governance	Ask Manager and staff about:			
arrangements	 Their understanding of confidentiality 			
	 Information sharing protocols 			
	 Patient/service user agreements to 			
	share information			
Deprivation of Liberty	Ask Manager for the number for the last			
authorisation	three years			
Mental Capacity Act	Ask Manager for the number for the last			
assessments?	three years			
PATIENT/SERVICE USER EX	PERIENCE			
		Findings based on		
General Area	Specific detail to look at	Observation (OB) or	CQC/OFSTED Outcome	RAG
	•		CQC/OFSTED Outcome	RAG Rating
Celebrating achievements	Specific detail to look at Ask children and young people:	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
	Ask children and young people: If they have done something really well	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements	Ask children and young people:	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements	Ask children and young people: If they have done something really well	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements	Ask children and young people: If they have done something really well or good, how do staff respond?	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements	Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements	 Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? 	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions	 Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? 	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions Disability Discrimination Act compliance evidence	 Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? Ask to see available reports and visual inspection of access and availability of resources 	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions Disability Discrimination Act compliance evidence Patient/service users are	Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? Ask to see available reports and visual inspection of access and availability of resources Ask to what extent patient/service users	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions Disability Discrimination Act compliance evidence Patient/service users are involved in the development	Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? Ask to see available reports and visual inspection of access and availability of resources Ask to what extent patient/service users are involved in developing policies and	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions Disability Discrimination Act compliance evidence Patient/service users are	Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? Ask to see available reports and visual inspection of access and availability of resources Ask to what extent patient/service users are involved in developing policies and services and how are they involved in	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_
Celebrating achievements and sanctions Disability Discrimination Act compliance evidence Patient/service users are involved in the development	Ask children and young people: If they have done something really well or good, how do staff respond? What happens if their behaviour has been challenging? Can they give examples? Ask to see available reports and visual inspection of access and availability of resources Ask to what extent patient/service users are involved in developing policies and	Observation (OB) or Discussion (DIS) or	CQC/OFSTED Outcome	_

actions taken	recruitment? Is there a patient/service user place on a Management Committee? How is the patient/service user's voice heard? Is there access to advocacy? Are patient/service users involved in the		
	staff appraisal process?		
Care Planning and reviewing arrangements are robust	 Ask for their policy on reviewing patient/service users and talk to existing patient/service users using the following prompts: Is the person always fully involved in their review? Was their current care plan developed with their full involvement and the involvement of their families/carers? Does the person hold a copy of their own care plan? What is the frequency of reviews? What is the format for reviews - are they patient/service user friendly? What are the expectations on who should attend? To what extent can the person influence this? 		
Are nutrition arrangements	 Are they able to access their records? Ask patient/service users, manager and 		
healthy and centered around	staff about:		
choice?	 Management of special diets, allergies, etc. Availability of food and liquid over the 24 hour period Do they meet cultural needs? 		
Discharge Planning – is this	Ask Manager and key worker how		

robust and does it start at an early stage?	discharge planning happens: Does planning for discharge begin at the point of admission? Is a discharge date set at the point of admission? What is the average length of stay? Do they have any issues in moving people on?		
Visitors are encouraged and the philosophy is one of openness	Ask existing patient/service users about arrangements for friends and family to visit: • Are visitors allowed? • Visiting times or any time? • Are visitors confined to certain areas of the building? • How open is the building to visitors? • How often do people get visitors?		
Information for patient/service users/carers/family on service is robust	Ask if people have been informed about The place Their diagnosis Their treatment and care Have their family and/or carers been given similar information?		

Decision of Reviewer:

How many RED ratings have you given this placement?	
How many AMBER ratings have you given this placement?	
How many GREEN ratings have you given this placement?	
Are you happy with the placement?	Yes/No*
Have you shared your findings with your line manager?	Yes/No*
Will you be taking the Patient/Service User to visit?	Yes/No*
Have you kept Placement Referrals Team up to date? (if applicable)	Yes/No*

Name of Reviewer:	
Signed:	

Appendix g





PLACEMENT REVIEW

(Adults & Children/Young People)

Name of Patient/Service User:	
Date of Birth:	
Name of Care Co- Ordinator/Social Worker:	
Placement :	
Date of Review:	
Name of Reviewer:	

This document is to be completed on a quarterly basis or more frequently as required. On a regular basis, these will be reviewed at Funding Panel (AMH Panel, LD Complex Placements Panel or MARG). The Review is divided into two areas.

The first is Patient Experience. Using the questions as prompts at your visit ensure you talk to your patient/service users to ascertain their level of satisfaction.

- Are they happy?
- Are they achieving their goals?
- Have they ever made complaints, and if so, what happened to them?
- Do they have visitors?
- How do they get on with staff?

The second area to look at is those relating to policies and procedures. Within this you are required to look at

- Care planning
- Staff values, attitudes and issues
- Procedural issues

All areas of the Checklist are RAG (Red, Amber, Green) rated. If your assessment of the placement highlights any RED or AMBER ratings, proceed with the checklist. The RED or AMBER issues must be discussed with your line manager (and Agency Placements if a child/young person's placement) and the Complex Needs Commissioner/Complex Needs Reviewing Officer. It may be that the placement would need to put remedial measures in place or that the placement must be dismissed as an option.

Red – no evidence seen or provided, standard not met

Amber – evidence that standard was not met, the provider has identified this, and has a robust action plan in place, agreement made to review within a time-limited period (i.e., 3 months to allow the changes to take place and become engrained)

Green - Evidence that the standard has been met

If your review of the placement highlights a RED or AMBER rating, then there are grounds for insisting that changes are made to the placement. This may mean the placement taking remedial action or, in some cases, a change of placement may be indicated. This must be discussed with your line manager and the Placement Budget Manager/Commissioner, who will manage this process.

The instructions below clearly show the process and steps to be taken.

1. Carry out the review, ensuring that you spend 1:1 time with the patient/service user and take time to spend around the establishment observing and talking with other patients and staff.

2. If the review shows a RED or AMBER rating

- Discuss with your line manager and the Complex Needs Commssioner/Complex Needs Reviewing Officer, who will decide on what remedial action, if any, is to be requested of the placement.
- If remedial action is believed not to work then seek a new placement and go through the checklist process.
- 3. If the review shows all GREEN ratings
 - Ensure that care and discharge planning is in place

Funding Panel (AMH Panel, LD Complex Placements Panel or MARG) can be used if issues arise and you require advice on care planning or new placements.

Patient Experience			
Criteria	What to look for/prompts to be discussed with patient/service user	Comments and information	Reviewer's RAG Rating after visit
How does the patient/service user feel about the placement?	 Is the patient/service user hesitant in responding? Does the patient/service user express any concerns? 		
How does the patient/service user spend their day?	 Are they on the unit all day? Do they have any activities in the wider community? Do they have a range of activities on offer? Do they receive relevant treatment? 		
Privacy	Do they have a key to their room?Do they have private time/space?		
Has the patient/service user been offered independent advocacy?	 Ask if they have been offered an advocate If they accepted it, then ask how it is working for them If they refused, ask their reasons 		
Does the patient/service user feel listened to and valued in this service?	Do they feel they are part of what goes on in the placement?Do they feel included?		

Nutrition arrangements Is the patient/service user receiving the right food, in the right quantity? Is there choice? Is there easy access to food?				1
Do they appear hesitant in answering? Ensure you get feedback from patient and staff about achievements and plans place? Nutrition arrangements Is the patient/service user receiving the right food, in the right quantity? Is there choice? Incidents within the unit Incidents with patient/service user or experience wing the right food? Incidents within the unit Incidents within the unit Incidents with food? Incidents within the unit unit right food? Incidents within the unit unit right food? Incidents within the unit Incidents w				
Is there evidence of Recovery Star or similar person centred work in place? Nutrition arrangements • Is the patient/service user receiving the right food, in the right quantity? • Is there choice? • Is there choice? • Is there easy access to food? Incidents within the unit • Have there been any incidents either involving the patient/service user or experienced as distressing? • Were they managed appropriately? • Did the patient/service user see a copy of the incident report? • Have family/friends visited? • Were they welcomed into the placement? • Were they confined to one area, i.e. visitor's lounge, etc? Has the patient/service user had a health check? • If it is overdue then task the provider to rectify Care Planning Criteria What to look for/prompts to be discussed with patient/service user have a copy of their care plan? Was the person involved in the • Do you feel the care plan is realistic?				
staff about achievements and plans Staff about achievements and plans				
Place? Nutrition arrangements • Is the patient/service user receiving the right food, in the right quantity? • Is there choice? • Is there easy access to food? Incidents within the unit • Have there been any incidents either involving the patient/service user or experienced as distressing? • Were they managed appropriately? • Did the patient/service user receive individual support? • Did the patient/service user see a copy of the incident report? • Did the patient/service user see a copy of the incident report? • Were they welcomed into the placement? • Were they welcomed into the placement? • Were they confined to one area, i.e. visitor's lounge, etc? • If it is overdue then task the provider to rectify Care Planning Criteria What to look for/prompts to be discussed with patient/service user have a copy of their care plan? Was the person involved in the • Do you feel the care plan is realistic?	,	· -		
Nutrition arrangements S the patient/service user receiving the right food, in the right quantity?	similar person centred work in	staff about achievements and plans		
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Is there easy access to food?		right food, in the right quantity?		
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involving the patient/service user or experienced as distressing? • Were they managed appropriately? • Did the patient/service user receive individual support? • Did the patient/service user receive individual support? • Did the patient/service user see a copy of the incident report? • Has the patient/service user had visitors to the placement since the last review? • Were they welcomed into the placement? • Were they venfined to one area, i.e. visitor's lounge, etc? Were they confined to one area, i.e. visitor's lounge, etc? Yes/No • If yes then state date • If it is overdue then task the provider to rectify Care Planning Criteria What to look for/prompts to be discussed with patient/service user have a copy of their care plan? Ves/No Ves/No Does the patient/service user have a copy of their care plan? Ves/No Ves/No Output Do you feel the care plan is realistic?		Is there easy access to food?		
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How is the patient/service user accessing services identified in the care plan?	 Do they fully understand what is in the care plan? Check daily diaries Speak to key worker Are they available locally? Are they being accessed? If not, why not? 		
Have actions from the previous care plan been carried out?	 Have they received the therapies outlined in their care plan? Employment/training Skills learning Leisure and recreation 		
Is there a discharge plan in place?	Does this take into account their wishes, choices and outcomes from the placement?		
Staffing			
Criteria	What to look for/prompts to be discussed with patient/service user	Comments and information	Reviewer's RAG Rating after visit
			itating arter visit
Staff values and attitudes	Talk to staff to gauge their level of understanding, dignity and respect		nating arter visit
Staff values and attitudes Continuity of staffing and changes to the immediate care team since last review			nating after visit
Continuity of staffing and changes to the immediate care team since last	understanding, dignity and respect Ask the manager/staff about changes in		nating after visit
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Continuity of staffing and changes to the immediate care team since last review Numbers of staff subject to disciplinary processes	understanding, dignity and respect Ask the manager/staff about changes in staffing and clarify at review Check to see if there have been any since the last visit Ask if staffing levels have changed since the		
Continuity of staffing and changes to the immediate care team since last review Numbers of staff subject to disciplinary processes Staffing levels	understanding, dignity and respect Ask the manager/staff about changes in staffing and clarify at review Check to see if there have been any since the last visit Ask if staffing levels have changed since the	Comments and information	Reviewer's RAG Rating after visit

	documentation	
Room and communal area	 Check for any room changes since the beginning of the placement or previous review Check standard of accommodation for cleanliness – smells, damage, etc. 	
Care planning and CPA documentation	 Check to assure the system continues to be of a high standard and meets our CPA requirements Ask to see and ensure that the system is compatible and captures all information required to meet Worcestershire CPA standard Audit results 	
Incident Reports	To include: • Medication errors • Falls • Self harm/suicide attempts • Use of seclusion • Use of control/restraint • Safeguarding alerts • Assaults Ensure that any incident reports relating to the patient/service user have been received by the care coordinator and Commissioner	

Following the review please use the table below to record actions identified, based on what the patient/service user wants to happen, with target dates and outcomes.

Action	Who is responsible	Date by which to achieve	Outcomes			
Next Review:	Next Review:					
Date:						
Time:						
Location:						
Signature Care Co-Ordinator/Socia	ture Care Co-Ordinator/Social worker Signature Patient/Service User					

Appendix h

Worcestershire County Council Children's Services Placement Review

Child or Young Person seen at placement address?		Yes/No	Announced/Unannounced?	
Child or Young Person seen on their own?		Yes/No	Child/YP's bedroom seen?	Yes/No
Child or Young Person's bedroom well maintained & decorated, tidy, clean & personalised?				Yes/No
Home well maintained & decorated, tidy, clea pictures etc.	n & personalise	ed? e.g. carpets	s, light bulbs, furnishings, photos,	Yes/No
Veekly reports received? Yes/No If not		If not, requested?		Yes/No
Child or Young Person's view of placement:_e.g.			ry etc. Range & choice of food,	
Check Child's file: (see at least 3 of these per v				Yes/No
Daily logs – up to date? Personalised? Balanced recording?				Yes/No
Activity Planner – reflect child's interests, hobbies etc.? Happening regularly?				
Provider's Placement Plan – reflect LA plan? User friendly? Input from child? Individual Risk Assessment – multi agency? Contain all risk factors & how we are mitigating against these? Reviewed? Up to date?				
Behaviour Support Plans – multi agency? Reviewed? Up to date?				
Restraints Log – child given opportunity to discuss incident(s)? Child's views recorded? Sanctions or disciplinary measures used appropriate?				
MISPER's — reasons given by child for being missing from home recorded & action taken by the home as a result? Were you informed? Have you spoken to & seen the child?			Yes/No	
Complaints – written record? Action taken in response & outcome of investigation recorded?				
Medication Log – up to date? Signatures? Management oversight re. use of PRN?				
Health Plan – up to date? Appointments maintained?				
Contact - facilitated as agreed				
Life Story Work – evident				
Communications Tools - (if appropriate)				V /91
Communications Tools - (if appropriate)				Yes/No

IPA – being adhered to/implemented? Any adjustments needed?				
Staff Meeting Notes - evidence discussion around the child/YP's needs, risks				
& behaviours? Review of strategies- what are working, what isn't & agreed action as a result?				
Staff Supervision notes – as above?				
Resident Meetings held regularly?				
Reg 33 report(s) – up to date? Action plan adhered to				
Any staff changes - including change of manager?				
Issues/Concerns raised from last visit &/or arisen since last visit addressed and resolved?				
Outcome of Stat LAC Visit & agreed actions:				
If have concerns, have you reported these to your Team Manager? Yes/No Da			Date:	
Completed by:	Date:			

Role of Host Commissioner

Where a person is placed in a placement in Worcestershire, the placing authority retains the following responsibilities:

'The placing authority should ensure, through contracting arrangements and in service specifications, that the provider has arrangements in place for protecting vulnerable adults or adults at risk of harm and for managing concerns, which in turn link with local (host authority) multi-agency safeguarding adults policy and procedures. This includes the requirement to inform the host authority of both individuals and placing authorities affected by the safeguarding concerns.'

ADASS out of area safeguarding protocols

The role of host commissioner has three major functions:

- a. As detailed in appendix 8 ADASS out of area Safeguarding Adults protocols
- b. Being aware of the way in which a facility operates and any quality issues and acting on those as appropriate to safeguard service users.
- c. Providing information to other authorities e.g. Prior to making a placement, it is often useful to speak to the host commissioner to find out information relating to a placement and for this reason, regular announced and unannounced visits should be made to hospitals. Worcestershire has a small number of independent hospitals, covering mental health, learning disabilities and eating disorders, with whom we hold the following specific responsibilities

In order to carry out these functions

- a. The Specialist Placement Commissioning team will visit independent hospitals based within Worcestershire to carry out an initial pre placement checklist, followed by six monthly placement reviews.
- b. If any issues arise, the local Safeguarding team will be alerted and/or commissioners from other areas and the Care Quality Commission.
- c. It is important to note that this is in addition to and complimentary to any work undertaken by the Care Quality Commission as the Host Commissioner has a responsibility to be aware of and hold quality related information about providers.
- Any quality issues will be reported to The Provider risk Group. Where potential and actual
 safeguarding issues are discovered Worcestershire Safeguarding service will take the lead on
 investigations as per the ADASS out of area safeguarding protocol. The Safeguarding Adults Risk
 Protocol should also be implemented at this point if appropriate.

Associated Documents

- Out of Area Safeguarding Adults Arrangements [ADASS]
- Pan West Midlands Safeguarding Policy
- Supervision Policies
- Care Programme Approach Policy and Procedures
- Reviewing Policy
- National Continuing Healthcare Framework
- Serious Incident Protocols

Amendments and updates

DATE	TYPE OF UPDATE
11/10/2013	Addition of emergency bed at Pinetree Court
14/01/2014	Removal of separate Adult & Children's Pre- Placement Checklist and Review Checklists and replaced with a combined ones
22/08/2014	Replaced wording Specialist Placements with Complex Needs Commissioning